

# THE GEORGE WASHINGTON UNIVERSITY

## AIR FORCE ADVANCED MANAGEMENT PROGRAM

Noted by RD/I  
23 DEC 1958

### AMERICAN MILITARY POLICY

Political Science 287

Mr. T.W. Stanley

#### Phase I - Introduction: the Role of Force in Society

##### Session No. 1: September 22:

The Range of Defense Problems; introductory meeting.

##### Session No. 2: September 29:

The Role of the Military in Society; the interaction of strategy, weapons systems, and national attitudes.

Lecture, student presentations, and discussion.

Readings: Public Policy 1958 (Parts I-V discussed by student groups); Millis, Arms and Men, Chapter I; Turner, A History of Military Affairs, pp. 88-93, 100-114.

#### Phase II - The Factors Determining Military Policy

##### Session No. 3: October 6:

National Objectives and Foreign Policy, Domestic Policies and Attitudes.

Lecture by the instructor and discussion.

Readings: Brookings, U.S. Foreign Policy, Appendix A; Kenan, American Diplomacy, Chapters III, V, and concluding chapter; Osgood: Ideals and Self Interest in America's Foreign Relations, Introduction, Conclusion, summaries of Parts I, II, and III, and skim Chapters I, 2, 11, and 17.

##### Session No. 4: October 13:

1st hour - The Role of Alliances. Student Presentation.

Readings: Turner, 523-529, 548-558, 745-750. Scan Harvard Defense Studies Program (HDPS) Serial No. 112 on NATO.

2nd hour - Science and Technology and Military Policy.

Guest Lecturer Mr. William Godel, Advanced Research Project's Agency, Department of Defense, and student panel.

Readings: Military Research and Development, HDSP Serial 106, Millis, Chapters VI, and VII. Kintner, Forging a New Sword, Chapter VII

##### Session No. 5: October 20:

The Economics of Defense.

Guest Lecturer, Professor Arthur Burns, George Washington University, and student panel.

Readings: The Budgetary Process and Defense Policy, HDSP Serial No. 122; Lincoln, The Economics of National Security, pp. 3-6, 13-19, 35-38, 70-74, 87-88, 141-148, 163-164; Summaries only of Chapters VIII, IX, X, XI, XIII, XVI; pp. 521-533; 554-560; 582-583, 593; and all of Chapter XXII.

Phase III -- The Formulation and Control of  
American Military Policy

Session No. 6: October 27:

The Presidency and the National Security Structure.  
Guest Lecturer, The Honorable Gordon Gray, Special Assistant to the President for National Security Affairs, and student panel.  
Readings: Stanley, American Defense and National Security, Part I; Kintner, Chapters IV and VI.

Session No. 7: November 3:

The Intelligence Community.  
Guest Lecturer, Mr. Robert Amory, Deputy Director, Central Intelligence Agency, and student panel.  
Readings: Ransom, Central Intelligence and National Security, Chapters 1, 4, 5, 6, and 8.

Session No. 8: November 10:

The Defense Establishment.  
Discussion by instructor and guest speaker, Mr. Robert W. Berry, Office of the Secretary of Defense.  
Readings: Stanley, Part II; Kintner, Chapters 11, 12, and 13, and pp. 222-224. The Defense Reorganization Act of 1958. "Decision-Making in Defense", Public Administration Review, Summer 1958.

Session No. 9: November 17:

Congress and the Public.  
Guest Lecturer, Mr. John R. Blandford, Counsel, House Armed Services Committee, and student panel.  
Readings: The Pentagon and the Hill, HDSP Serial No. 98; Government Secrecy and National Security, HDSP Serial No. 123; "Airpower", Report of the Subcommittee on the Air Force, Senate Armed Services Committee, 85th Congress, 1st Session. (The Symington Investigation)

Phase IV -- American National Security  
in the Twentieth Century

Session No. 10: November 24:

1st hour: The Soviet Challenge: Enemy Capabilities.  
Student Presentation.  
2nd hour: The Range of Western Response. Student Presentation.  
Readings: Soviet Military Preparedness, HDSP Serial No. 125; Henry A. Kissinger, Nuclear Weapons and Foreign Policy, Chapters 2 and 10.  
Review: Brookings Institution, U.S. Foreign Policy, 1945-55, Chapters VI, VII, XII - XVIII. Chas. H. Donnelly, U.S. Defense Policies Since World War II, (Legislative Reference Service) pp. 28-58.

Session No. 11: December 1:

The Strategy of Deterrence and the Age of Total War.  
Lecture by instructor and seminar discussion.  
Readings: Kissinger, Chapters 3 and 4; Edgar S. Furniss, American Military Policy, Chapter 10; William Kaufmann, Ed., Military Policy and National Security, "Strategic Doctrines for Nuclear War", by Roger Hilsman.

Phase IV - Con't

Session No. 12: December 8:

Problems of Limited War

Guest Lecturer: Mr. Roger Hilsman, Deputy Director, Legislative Reference Service, and student panel.

Readings: Kaufmann, Chapters 4 and 8; Kissinger, Chapters 5 and 6; Furniss, pp. 133-140, 155-167, 182-195. Air Force Magazine, July 1956, "Our Airpower Needs of Today and Tomorrow"; U.S. Naval Institute Proceedings, "Security Through Seapower", Cmdr. Ralph Williams, March 1958, Vol. 84, p. 23. The War in Korea, HDSP Serial No. 85.

Conclusion: Patterns and Perspectives

Session No. 13: Special Evening Session, Thursday, December 18:

Symposium on Problems of Civil-Military Relations

Guest speakers, and student panel.

Readings: The Job of a Service Secretary, HDSP Serial No. 103, and Ingredients of Decision Making, HDSP Serial No. 130.

Samuel P. Huntington, The Soldier and the State, selections. Sapin and Synder, The Role of the Military in American Foreign Policy, pp. 1-23, 52-76.

Session No. 14: January 12:

American Military Policy in Perspective

Lecture by instructor and discussion.

Readings: Furniss, pp. 382-394. Rockefeller Brothers Fund, International Security: The Military Aspects.

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